Homelessness and Out-of-Hospital Care Champions Network London Workshop - 28 February 2020

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Background

- In 2012, a report was published suggesting up to 70% of people who were homeless were being discharged to the street.
- In response, the Department of Health released a "£10 million cash boost" funding 52 specialist homeless hospital discharge (HHD) schemes.
- We were commissioned to undertake a realist evaluation (2015-2019) "What works for whom, in what circumstances and why?"



'All too often, the homeless end up in a hostel that is an inappropriate environment for treatment plans and for their recovery.... [The HHD funding] will ensure adequate provision of intermediate care facilities to be available upon discharge from hospital' (DHSC, 2013)

Mixed methods

1) Qualitative fieldwork

- 6 case study sites (4 with specialist care / 2 with standard care)
 - √ 71 Patient interviews (at discharge then 3 months later)
 - √ 77 Stakeholder interviews (practitioners, managers, etc)

2) Economic Effectiveness Evaluation

NICE standards for cost effectiveness (Michela Tinelli, LSE)

3) Data Linkage (NHS Digital)

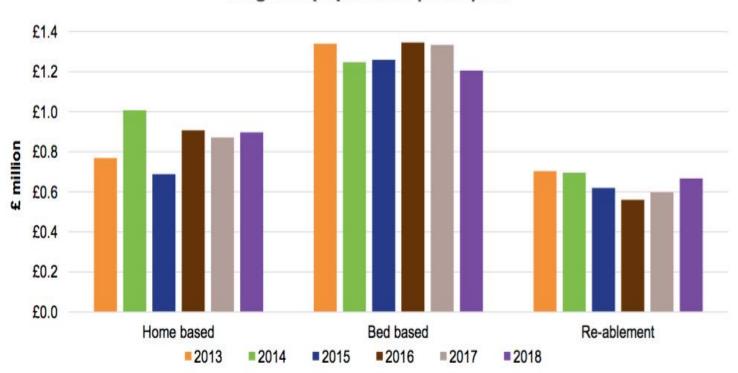
- Information held in 'safe haven' on 3,882 service users collected from 17 hospital discharge schemes
- Looking at a range outcomes including '28 day emergency readmission rates' and 'Time from admission to mortality from causes amenable to healthcare. (Rob Aldridge, UCL)

Patient & Public Involvement & Engagement (PPIE) throughout 'Nothing about us without us'

Scale: has investment changed?

- NAIC 2012: IC capacity needs to double
- Mean £2.8 million per 100k weighted population
- Still no evidence of a material increase in budgets nationally

Commissioner budgets for IC per 100,000 weighted population (mean) £m



National Audit of Intermediate Care

Tightening eligibility

- Earlier DHSC (2009) guidance defined intermediate care as support for anyone with a health-related need through periods of transition
- Specific reference was made in this guidance to the eligibility of people who are homeless and prisoners
- With increasing pressures, later guidance has increasingly conceptualised intermediate care as an older adults' service

We need to reverse this trend and to ensure that out-of- hospital care is accessible to every adult who may potentially benefit from these services.

Principles of out-of-hospital care (Home First)

"Out-of-hospital care will not work at its best if services are solely commissioned from existing services where they were not established for that purpose (eg using standard home care agencies) when they are not geared up to take a regular flow of new people" (Bolton, 2018 p11)



The 9 High Impact Changes

Early discharge planning (e.g. duty to refer)

Multi-disciplinary working

Monitor and respond to system flow

Flexible working patterns

Home First - Step down

Trusted assessment

Engagement and choice

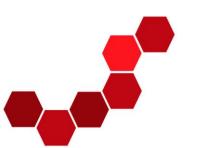
Improved discharge to care homes

Housing and related services

Transforming out-of-hospital care for people who are homeless

Support Tool & Briefing Notes

complementing the High Impact Change Model for transfers between hospital and home



Support for challenged systems

Reducing long length of stay

Focus on NHS responsible delays

NHS

Implementation of the High Impact Change Model Improve reporting and counting of DTOC data

Implementation of the High Impact Change Model

Better Care Fund

- HWBs report level of maturity against the 9 high impact changes
- Recovery plan and support for any element 'not yet established'

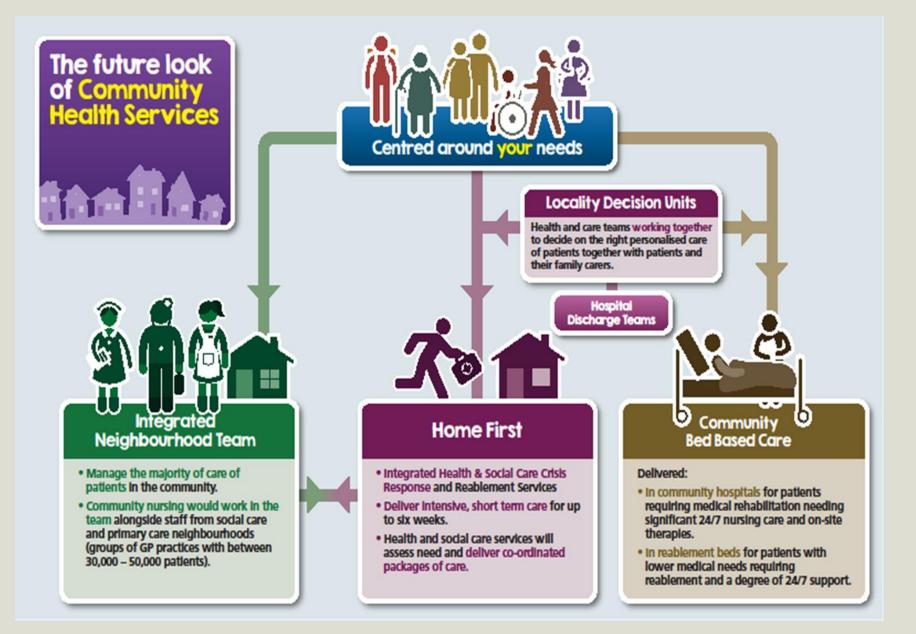
Quick Guide updates / relaunches

- Revision of the Quick Guide: Discharge to Assess
 to be published in Spring 2020
- Project group to be established

High Impact Change Model (HICM) refresh

- High Impact Change Model (HICM) has been revised following extensive cross-sector consultation
- Soft launch took place in November 2019
- Better Care Fund reporting from April 2020
- Four HICM workshop events took place in Jan & Feb 2020
- The programme is working with government departments to support the implementation of the statutory **Duty to Refer**

Integrated Home First Offer



Evaluation Focus: What happens when you integrate housing and homeless services in the Home First Offer?





Locality Decision Units

Health and care teams working together to decide on the right personalised care of patients together with patients and their family carers.

Hospital

+ Pathway Team



Integrated Neighbourhood Team

- Manage the majority of care of patients in the community.
- Community nursing would work in the team alongside staff from social care and primary care neighbourhoods (groups of GP practices with between 30,000 – 50,000 patients).





Home First

- Integrated Health & Social Care Crisis Response and Reablement Services
- Deliver intensive, short term care for up to six weeks.
- Health and social care services will assess need and deliver co-ordinated packages of care.

Dedicated Time
Limited Floating
Support to Manage
Transfer of Care



Delivered:

- In community hospitals for patients requiring medical rehabilitation needing significant 24/7 nursing care and on-site theraples.
- In reablement beds for patients with lower medical needs requiring reablement and a degree of 24/7 support.

Housing Association Beds (e.g BRICCS Gloria House) or Medical Respite

Realist Hypothesis

HHD schemes with more of the 'jigsaw pieces' will be more effective and cost-effective. Any missing pieces will open up the potential for untimely or unsafe discharge and poorer outcomes for service users

Protocols for Managing Patient flow (e.g duty to refer)

Early Discharge Planning

Patient In-reach (new sensitivity)

Patient engagement and choice

Home First/Intermediate Care (IC)

Improved access to care homes.

MDT Working/Discharge Coordination Flexible working

Trusted Assessment at boundaries with IC

Key Findings on homeless hospital discharge

- ✓ Specialist HHD schemes are consistently more effective and cost effective than standard care.
- ✓ NHS Trusts with specialist HHD schemes have lower rates of Delayed Transfers of Care (DToCs) linked to 'Housing' than standard care.
- ✓ Clinical advocacy by hospital-based homeless health care teams increases access to planned (elective) follow-up care. Important as 1 in 3 deaths in HHD cohort due to common conditions amenable to timely health care.
- ✓ HHD schemes with direct access to specialist intermediate care (step-down) are more effective and cost effective than those with no direct access.
- ✓ HHD schemes with step-down are associated with reduction in subsequent hospital use, with 18% reduction A&E visits, compared to those without.

"Implementing intermediate care and discharge to assess (D2A) models where going home is the default pathway, with alternative pathways for people who cannot go straight home, is more than good practice, it is the right thing to do" (NHSE, 2016)

Contact us

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For more information about the study: "Effectiveness and Cost-effectiveness of 'Usual Care' versus 'Specialist Integrated Care': A Comparative Study of Hospital Discharge Arrangements for Homeless People in England' visit:

www.kcl.ac.uk/scwru/res/hrp/hrp-studies/hospitaldischarge

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This presentation draws on independent research funded by the National Institute for Health Research (NIHR). The views expressed are those of the author(s) and not necessarily those of the NHS, the NIHR or the Department of Health.