



KING'S
College
LONDON

King's College London & IBA

EXECUTIVE LLM

2018-19

Programme Guide

A UNIQUE OPPORTUNITY
*to learn with,
and from, the best*

King's College London and the International Bar Association (IBA) have collaborated to offer an elite world-class professional LLM. Designed to bring together wide-ranging legal perspectives and expertise from around the world, the Executive LLM aims to confront some of today's most challenging global legal issues.

WHY STUDY AN EXECUTIVE LLM?

If you have six to eight years of experience in the legal industry then it might be the right time to consider joining the King's College London and IBA Executive LLM. This innovative programme provides both the in-depth knowledge and insights necessary to advance your understanding of sector specific law. The skills you gain will be of benefit to you personally and will be of great value to your employer.

Networking with other professionals will help you to develop a diverse perspective and give you an edge in this competitive global environment. It is a challenging but rewarding step to take if you are looking to advance your career or expand your legal knowledge.

ABOUT THE PROGRAMME

Our Executive LLM is a two-year advanced Master of Laws course for ambitious commercial, in-house or regulatory lawyers, keen to build on their achievements and develop their careers.

The Executive LLM offers a range of unique course content designed to equip talented lawyers with advanced legal, commercial and policy knowledge as well as sectoral expertise. You will also develop complementary skills that will make you a more rounded, more accomplished, and more successful lawyer.

ONLINE AND IMMERSIVE

The part-time course blends online modules with five London-based immersive weekends to broaden your commercial knowledge, deepen your specialist expertise and grow your international professional network.

The immersive weekends provide a unique opportunity to work in small teams to tackle cutting edge legal challenges under the guidance of experts.

WORLD CLASS COURSE CONTENT

Taught by leading academics and practitioners, we've designed modules that bridge theory and practice. They cover topics including advanced law, leadership skills, advanced negotiation for lawyers, decision-making, ethics for multi-nationals, risk communication and management, and transnational law. Working in small teams, you will write a two-year sectoral case study, which aims to solve a current legal problem of your choice.

'If you are a senior associate or a junior partner in a law firm the Executive LLM will increase your marketability and provide you with a once-in-a-lifetime opportunity to come to London and to get an educational experience that cannot be duplicated.'

John Branson, Class of 2019

Litigation, Womble Carlyle Sandridge & Rice LLP, USA

EXCLUSIVE NETWORKING

Although challenging and intensive, we've structured the immersive weekends to give you the time and space to foster contacts and deep professional relationships with likeminded peers, renowned academics and leading practitioners; relationships you will tap into as you accelerate your career.

THIS GUIDE

This guide goes on to outline the modules available on the Executive LLM programme. The module descriptions include the names of our academics who are experts in their fields and will be teaching on the modules. A brief biography of all these academics is provided after the module descriptions.

To apply now and for more information visit
www.kcl.ac.uk/executivellm
or email executivellm@kcl.ac.uk

EXECUTIVE LLM
scholarship
2018

The King's College London and IBA Executive LLM course is a two-year, part-time degree course for commercial, in-house or regulatory lawyers who are keen to build on their achievements and develop their career. Generous scholarships of up to 100% of the postgraduate diploma tuition fees are available to eligible applicants.

AM I ELIGIBLE TO APPLY?

There are a number of scholarships, of up to 100% of postgraduate diploma tuition fees, available to eligible applicants. All applicants to the Executive LLM are welcome to apply for these scholarship opportunities. The School will award scholarships on the basis of

- financial need,
- merit,
- and to ensure a global distribution of cultural, legal and professional perspectives.

HOW DO I APPLY?

Applicants for the King's College London and IBA Executive LLM are asked to describe their financial circumstances and explain how the scholarship will support their ability to study on the course.

WHEN WILL I KNOW THE OUTCOME OF MY APPLICATION?

The due date for scholarship applications is Thursday, 30 November 2017. Applicants will receive their outcome no later than Monday, 11 December 2017.

WHERE CAN I GET FURTHER INFORMATION?

To find out more about the scholarship scheme, or to request an application form, please contact the Executive LLM team.

Email executivellm@kcl.ac.uk

Tel +44 (0)20 7848 5926

'The Executive LLM programme is the result of an exciting collaboration between King's College London and the International Bar Association. It's the only programme fashioned for senior associates and junior partners. It's designed to meet their busy lives and to provide the content they need to be leaders in practice.'

Professor David Caron

Professor of International Law,
The Dickson Poon School of Law, Kings College London

'Combining this Executive LLM with the type of networking that they're going to gain will be a real benefit for those who successfully complete this course.'

Dr Mark Ellis

Executive Director, IBA

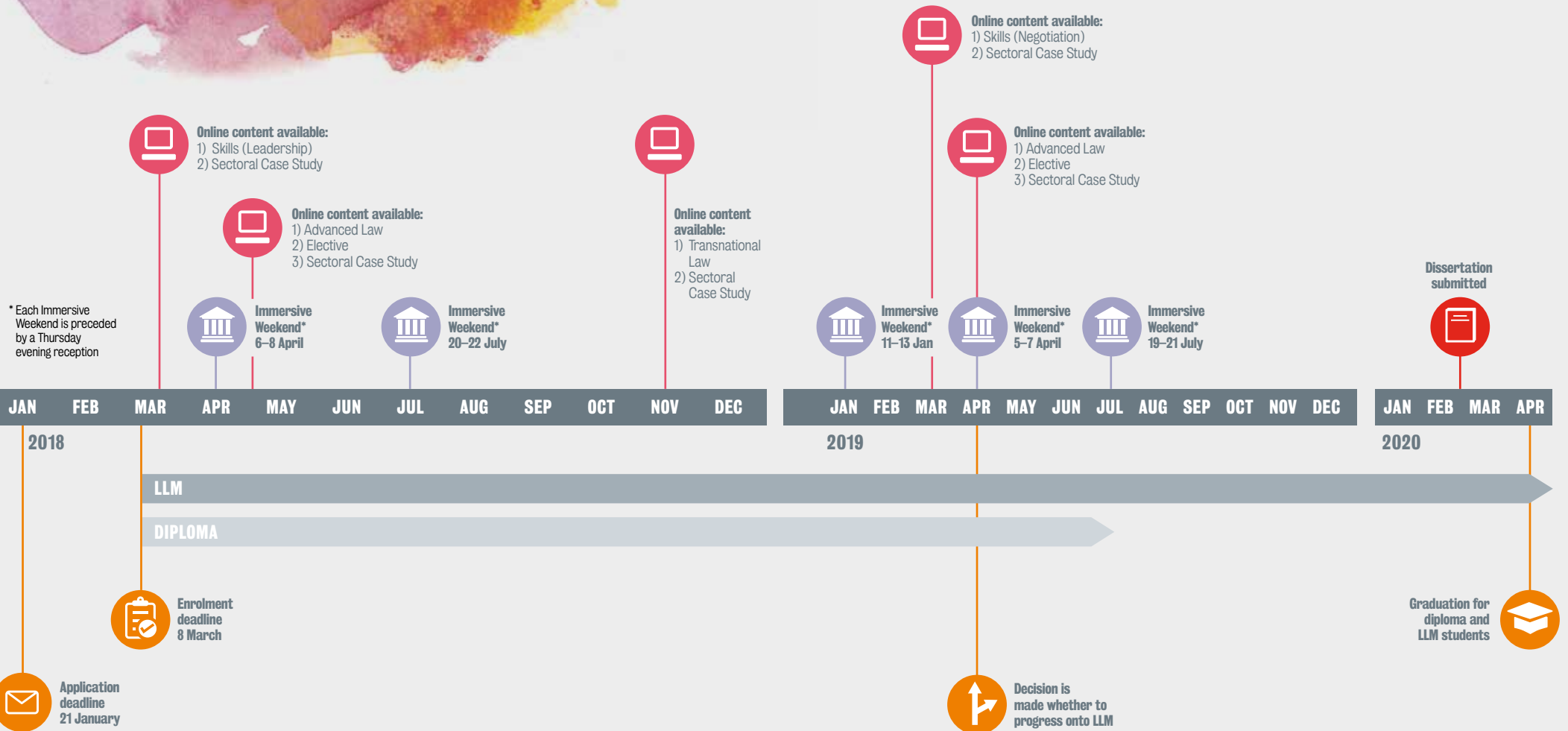
'I can see the King's College London and IBA Executive LLM Programme being helpful for practitioners at both a senior associate and junior partner level. The course aims not only to deepen practice expertise but also to enhance knowledge of different industry sectors and diverse geographical markets. All these elements are important, and will give attendees a good basis for advancing their careers.'

Nigel Spencer

Global Director of Learning and Development, Reed Smith LLP



EXECUTIVE LLM *course timeline*





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Year 1

In the first year students study the following:

1 Advanced Leadership & Difficult Conversations

2 An Advanced Law module

3 Transnational Law

4 An Elective

5 Sectoral Case Study

1

Advanced Leadership & Difficult Conversations *(Professor Bruce Patton)*

In this module participants will learn: the critical importance for the success of leaders and organisations engaging in productive, difficult conversations and creating an environment that helps others do so to ensure good teamwork, achieve successful innovation, and reap the benefits of ‘collective intelligence’.

We ask what makes such conversations difficult and unproductive and what you can do to overcome these difficulties; the value for a leader of creating an environment of ‘psychological safety’, the challenges of doing so, and what is needed to overcome those challenges.

Finally, we discuss how better to understand and address our own patterns of thought and action as leaders, investigating how they contribute to difficult interactions and problematic relationship patterns or to suboptimal ones.

The module is personal, interactive, and focused as much on skill building as intellectual understanding.

‘The Executive LLM is very intensive and the quality of teachers is high. It feels like you are learning a lot in a very short period of time and you are learning from other colleagues who come from different backgrounds.’

Tatiana Marquez Uriarte, Class of 2019

Regulator, European Commission, Brussels

2

Select one of the following Advanced Law modules:

Advanced Competition Law

Advanced Finance Law

Advanced International Dispute Resolution

Advanced Competition Law

(Professor Bill Kovacic, Professor Alison Jones, Professor Renato Nazzini, Professor David Elliott, Dr Angela Zhang and Dr Chris Townley)

Here we horizon scan for important themes in the competition community. The teachers in this module are all experienced practitioners and academics, who have analysed many of the problems discussed from commercial, legal, economic and policy perspectives. Time permitting, the themes will be selected with the students' input. Likely topics include: defining the relevant market; competition goals; competition arbitration; and working with, and in, competition authorities in new jurisdictions, including China.

Advanced Finance Law

(Professor Jan Dalhuisen, Dr Michael Schillig and Dr Christoph Kletzer)

The key focus is on current developments in FinTech and RegTech. FinTech today comprises all areas and covers the full range of financial services and products.

The key areas may be categorised as follows:

- (i) alternative finance and investment;
- (ii) payments and securities settlement infrastructure;
- (iii) data security and monetisation; and
- (iv) customer interface.

This may be matched on the part of regulators with RegTech solutions: technologies that may facilitate the delivery of regulatory requirements more efficiently and effectively than existing capabilities, potentially with a capacity for continuous monitoring, providing close to real-time insights on the basis of deep learning and artificial intelligence filters.

Advanced International Dispute Resolution

(Professor Thomas Schultz and Dr Florian Grisel)

International dispute resolution has developed as an increasingly important field of practice over the last 40 years. The aim of this two-module course is to expose advanced students to current major themes in this area of law.

In the second module, the following themes will be covered, among others: commercial arbitrators and commercial arbitral awards; the annulment and enforcement of commercial arbitral awards; investment arbitration; and international litigation.

The ultimate objective is to understand the challenges international dispute resolution poses at a legal level, at the level of policy for national governments and international governmental organisations, and at the commercial level for business players.

3

Transnational Law: lawyering in a global context

(Professor Peer Zumbansen)

A lawyer is required to place legal problems in a bigger context that is historical, political and increasingly contested in its normative dimensions. Lawyering is now complex (and, thus, exciting!), it is also more 'interdisciplinary' and collaborative. Lawyers work with experts in other fields, including digital data governance, genetic modification, climate change governance, or finance and accounting.

The module shifts away from training lawyers in learning and interpreting the law; instead, students take on the perspective of the lawyer, advocate, activist who is involved in 'building' a case from a set of diverse, inchoate and constantly evolving facts and data. We immerse ourselves in a case from the 'bottom up' by identifying and negotiating the affected and involved interests, finding and navigating the applicable law, including possibly – soft law, codes of conduct, social norms etc and developing a legal interest representation strategy ('LIRS').

In contrast to giving legal advice to a client in a more or less confined and concrete legal question regarding, say, liability, entitlement, conviction or acquittal, the development of a LIRS might include a variety of avenues, including but not limited to, designing a litigation or defence strategy, to the enhancing of legal and political rights, to engaging in coalition and public awareness building or to contributing to a sustainable stakeholder interest representation process.

4

Select one of the following Electives: **Managing Multi-national Enterprises** **Managing Public Bodies**

The Electives move away from law and introduce ancillary aspects of legal work that, while being important, are often ignored in our formal legal training. Insights on these issues are increasingly valuable to lawyers entering the upper ranks of their organisation.

Managing Multi-national Enterprises

(Professor Tony Edwards)

This module is valuable to anyone who works in an international context. We examine the challenges faced by firms that operate across borders, particularly those that relate to generating a committed and capable staff. In particular, we discuss issues, such as: the corporate structures and strategies that multinationals pursue; how they grow, with a particular focus on mergers and acquisitions; and how they develop and retain expertise.

Managing Public Bodies

(Professor Alison Wolf and Dr Juan Baeza)

This course provides students with a comprehensive understanding of public services and how they differ from those in the private sector. This helps practitioners to work more effectively both with and within public services. It makes students aware of the political context that these services operate in and how this impacts upon their management and organisation. The course enables students to appreciate the public policy process and the difficulty and challenges involved in implementing policy at the organisational level.

5 Sectoral Case Studies

Select a Sectoral Case Study, which may typically include the following options:

Energy and Natural Resources

Technology-Based Enterprises (TBEs)

Major Projects

Healthcare and Life Sciences

The Sectoral Case Study is an opportunity for students from different legal specialisms to come together in small teams to confront and solve a real problem.

The Sectoral Case Study will involve a series of lectures and discussions on cutting-edge topics of the day. In addition, a team project pushes students to push their own boundaries of knowledge, in the light of things they have seen on the programme. In addition, the interface between different legal specialisms and students' need to negotiate between them helps participants to learn more about other specialisms in a peer-to-peer way. They will already be doing this in their daily lives, but a project like this, where the team-work continues for over a year, allows deeper interactions and learning to take place.

Energy and Natural Resources

(Professor Djakhongir Saidov and Professor Nick Butler)

This case study explores commercial, policy and legal aspects of the operation of some key sectors, such as those relating to electricity and oil and gas. We focus on the nature of governance of operations and transactions. For example, in relation to the oil and gas industry, the extent to which the governance of international oil and gas operations has become standardised around the world is considered with a view to asking whether we are seeing the emergence of transnational petroleum law. Students will then be invited to develop research projects in this area in teams; presenting the findings of their research projects to other students and the teaching team.

Technology-Based Enterprises (TBEs)

(Professor Kevin Madders and Mr Christopher Rees)

This case study explores internet-based services, ICT (Information and Communications Technology) infrastructure(s), and cybersecurity systems. Its setting is one in which a high-level policy risk-assessment is required.

The case study will be pursued step-by-step according to rigorous project requirements and milestones established under a procurement process. The students will have an opportunity to review and influence the requirements. As well as substantive issues, students receive preparation on a number of project management aspects pertinent in the tech sector, from the conception stage onwards. This preparation will take place before Immersive Weekend 1 by online lectures and in interactive mode. After the 'Kick-Off Meeting' at Immersive Weekend 1, further online accompaniment will consist of videoed interviews with experts on topics related to internet-based services, ICT infrastructure(s), and cybersecurity including regulatory dimensions. Two later Immersive Weekends will be largely devoted to milestone reviews, with the student team's study project findings being presented and evaluated at the final weekend. These findings will be in the form of a report that will meet the module requirement for a dissertation.

Other Immersive Weekend content will be devoted to gaining deeper insight into features of TBEs and areas of law that affect various 'tech' activities and modes of operating. These areas will be far-ranging and include topics at the cutting edge of the law, such as big data, internet governance, telecoms regulation, trusted e-transactions and e-commerce more widely, data protection and IP. To this feast of tech law will be added the seasoned expertise of senior practitioners, one of whom is reputed uniquely to be among the world's top-ranked technology lawyers continually since 2000. The TBE case study module looks forward to achieving similar uniqueness by preparing tomorrow's top tech practitioners.

5 continued

Major Projects

(Professor David Mosey, Professor Nick Gould, Mr Jason Russell and Mr Assad Maqbool)

Through the Major Projects Sectoral Case Study students will work in groups to select and explore a key problem that affects the success of a major project in any jurisdiction. This work will be stimulated by on-line lectures and interactive discussions, led by senior practitioners and coordinated by Professor David Mosey.

Students will examine the context of construction law and the impact of procurement and contracting systems including: 'Major Projects and the Role of the Client' – the realities of procuring and delivering a major asset management programme, led by Jason Russell, Deputy Director of Environment and Infrastructure at Surrey County Council; 'The Challenges of International Construction Projects' – international project procurement models, approaches to risk and techniques to address local laws, led by visiting Professor Nick Gould, partner at Fenwick Elliott solicitors; and 'Construction Law meets IT Law' – the opportunities and challenges of managing digital data on major projects, led by Assad Maqbool, partner at Trowers & Hamlin solicitors.

Healthcare and Life Sciences

(Dr Manasi Nandi, Ms Patricia Barclay and Dr Elizabeth Pisani)

Students gain a deeper understanding of the current thinking and emerging challenges in the pharmaceutical and healthcare sector. There are discussions led by scientific, policy and legal experts. Various topics will be discussed, they are likely to include: an overview of the drug discovery and development pipeline; risk/benefit, decision making and key scientific terminology used in drug development; drug resistance and global health challenges; pricing and market access for pharmaceutical products; and personalised healthcare – including home monitoring and remote diagnosis. Students then identify a topic on which to base their final dissertation and tutor guidance will be provided throughout the Immersive Weekends.

Year 2

In the second year students study the following:

1 Advanced Negotiation

2 Advanced Law

3 An Elective

4 Sectoral Case Study

5 Students also write a dissertation, if they progress from the Diploma to the LLM

1

Advanced Negotiation

(Mr Mihael Jeklic)

The module draws upon thirty years of interdisciplinary research in negotiation, from the perspectives of law, economics, game theory, and social and cognitive-behavioural psychology. It provides a theoretical background as well as practical training in negotiation skills. It addresses the requirements of modern legal practice, where effective legal work often entails negotiations in complex interpersonal settings involving multiple parties and multiple issues, and where deal-making, consensus building, and problem-solving frequently take central stage.

In this module, participants will learn: different theoretical perspectives on negotiation, including the Harvard Principled Method; selected topics from cognitive-behavioural research, decision science and economics relevant for negotiation; how to prepare, analyse and debrief a negotiation using a variety of analytical frameworks applicable in any interpersonal setting in any negotiation; and how better to understand and address their own personal patterns of thought and behaviour as negotiators.

2

Select one of the following three

Advanced Law modules:

Advanced Competition Law

Advanced Finance Law

Advanced International Dispute Resolution

Advanced Law modules discuss the direction of the law, policy and enforcement over the years that lie ahead. We identify key themes, and provide insights into the many issues that arise when assessing various business phenomena. Unlike conventional courses, these modules consider a wide variety of resources from around the world such as model laws, soft law instruments issued by: international networks, standard setters, authorities; and enforcement practices of various national and international competition or regulatory authorities, courts and tribunals.

Advanced Competition Law

(Professor Richard Whish and Professor David Bailey)

In the Competition Law module we will examine a series of issues which, after more than 50 years of EU competition law, remain unclear or which are as yet unexplored. Many agreements are held to restrict competition 'by object'; much less is known about agreements that 'by effect': how is this assessed in practice? Should the 'as-efficient competitor test' be applied to all pricing abuses, and if so how? What is meant by a 'non-obvious cartel'?

We will also examine how competition law should be applied (a) in a digital age and (b) in a world of increasing litigation. The purpose of the module is to explore these 'new frontiers'.

Advanced Finance Law

(Professor Jan Dalhuisen and Dr Michael Schillig)

This module will focus on the move from micro to macro financial supervision, including the enforcement of the new regulatory framework (ie MetLife case), the legal issues surrounding FinTech, and the new capital structures and instruments (coco bonds and bail-inable debt).

The first topic will discuss the nature of banking with a view to identifying why banking is so 'dangerous'. The second topic is dedicated to financial innovation and whether it promotes financial stability or instability. Topic three critically evaluates the contribution that financial regulation can and should make to the promotion of financial stability. Topic four asks whether we have the right economic models to make finance more stable and better. Topic five seeks to elucidate whether and to what extent FinTech may revolutionise banking as we know it; the emphasis here is on the potential impact of Blockchain technology for payment and securities settlement systems. The last topic addresses the 'too-big-to-fail' problem, critically examining new resolution frameworks in the US and Europe.

Advanced International Dispute Resolution

(Professor Thomas Schultz and Dr Florian Grisel)

International dispute resolution has developed as an increasingly important field of practice over the last 40 years. The aim of this two-module course is to expose advanced students to current major themes in this area of law.

In the first module, the following themes will be covered, among others: fitting the forum to the fuss; negotiation; mediation; the architecture of commercial arbitration; the drafting of commercial arbitration agreements; and procedural issues in commercial arbitral proceedings. The ultimate objective is to understand the challenges international dispute resolution poses at a legal level, at the level of policy for national governments and international governmental organisations, and at the commercial level for business players.

3

Select an Elective, which may typically include the following options:

Risk Communication & Management Decision-making **Global Business Ethics**

Electives move away from law and introduce ancillary aspects of legal work that, while being important, are often ignored in our formal legal training. Insights on these issues are increasingly valuable to lawyers entering the upper ranks of their organisation.

Risk Communication & Management *(Professor Ragnar Löfstedt)*

The course is focused on enhancing students' awareness of how risks exceed legal issues, especially in global environments that require the recognition of local differences. It should help students recognise situations where risks need to be managed and/or communicated about, and provide them with some of the key tools to do so. The module is of direct benefit for students who want a deeper understanding of the major challenges of managing global activities, whether they work in law firms, in-house or in regulatory authorities.

Decision-making *(Mr Mihael Jeklic)*

The course enhances student awareness of the processes involved in decision-making (in the legal context), including relevant heuristics and biases. It trains students to make better decisions through an interdisciplinary study of the analytic and behavioural perspectives of decision-making, under conditions of uncertainty and strategic interdependence.

There is training in decision analysis, a formal analytical framework for decisions under uncertainty. We employ tools commonly used by major corporations in capital investments, and increasingly by law firms when advising clients. We also discuss the psychology of poor judgment and decision-making. The module directly benefits those seeking a deeper understanding of the major challenges of firms today from around the world, whether they work in law firms, in-house or in regulatory authorities.

Global Business Ethics *(Dr Lesley Sherratt)*

The course is focused on enhancing student awareness of ethical considerations in the international marketplace. It should enable the student to identify parties affected by business decisions, recognise the ethical issues involved and apply alternative theories of ethical analysis to such issues.

The module will be of interest to students who want to think through ethical dilemmas of global businesses. It is of direct benefit for students who want a deeper understanding of the major challenges of these firms today from around the world, whether they work in law firms, in-house or in regulatory authorities.

4

Finish the Sectoral Case Study on the themes started in Year 1

5

Dissertation

The aim of this module is to provide students with an opportunity to choose, investigate and write up a substantial piece of work that adds something to the existing body of knowledge, or to our understanding of the topic, at the level appropriate for a taught Masters.

Executive LLM staff profiles

Advanced Skills



Professor Bruce Patton

Bruce Patton is Co-Founder and Distinguished Fellow of the Harvard Negotiation Project, which he founded with Professor Roger Fisher and William Ury in 1979 to improve the theory and practice of negotiation and conflict management, and where he served as Deputy Director until 2012. He is also co-founder of the Program on Negotiation at Harvard Law School, an inter-university research consortium. With Fisher, Patton pioneered the teaching of negotiation at Harvard Law School, where he was Thaddeus R. Beal Lecturer on Law for fifteen years, teaching students, business executives, and diplomats from around the world.



Mr Mihael Jeklic

Prior to joining King's College full-time in 2016, Mihael lectured in graduate programmes of King's College, University College London, University of Kent, Queen Mary University of London and Universidade Catolica Portuguesa in Lisbon. Between 1998 and 2008 he worked in the City as a project finance lawyer and as an investment banker in real estate and private equity sectors, and later as an independent consultant for a government in banking privatisation. Mihael has graduate degrees in law from Harvard Law School and in psychology from University College London.

Competition



Professor David Bailey

David is a graduate of King's College London and Harvard University where he obtained respectively the degrees of LLB and LLM. David has been a Visiting Professor of Law at King's since December 2012. He is a qualified Barrister and Solicitor in England & Wales; he is also an Attorney in New York. He worked as a referendaire at the UK Competition Appeal Tribunal from 2007 to 2012; prior to that he worked at the law firm Linklaters from 2003 to 2006. David is the co-author (with Richard Whish) of the seventh edition of Competition Law. He is also the co-editor (with Vivien Rose) of the seventh edition of Bellamy and Child's European Union of Competition Law. His key research interests lie in competition law and policy.

**Professor Richard Whish**

Emeritus Professor Richard Whish is a legal academic and author. He is a qualified solicitor and was in legal practice in London from 1989 to 1998. He was admitted in 1977. He has been recommended for his contribution to competition law and policy, in the UK, the European Union and in many other countries with competition laws throughout the world. Professor Whish has published many books and articles on competition law, and contributed to many others. Professor Whish has advised various Governments and competition authorities on competition law and policy, and has had an influence on the development of various competition laws and on soft law guidance. For many years he was also a Visiting Professor of Law at the College of Europe in Bruges. In 2014 Professor Whish was appointed Queen's Counsel Honoris Causa. The award is made to lawyers who have made a major contribution to the law of England & Wales outside practice in the courts.

**Professor Alison Jones**

Alison Jones is Professor of Law at King's and a solicitor at Freshfields Bruckhaus Deringer LLP. Prior to joining King's in 1992, Alison read law at Girton College, Cambridge, worked at Slaughter & May and completed a BCL at Christ Church, Oxford. Since joining King's she has taught Competition Law (EU, UK and US), Trusts, Property, and EU law. Alison is co-author of Jones and Sufrin on EU Competition Law, a Regional Editor for The Restitution Law Review and writes two of the Centre of European Law's modules for the Diploma in EU competition law. She is also Director of the LLB Law with European Legal Studies programme. Her main research interests are currently in the area of EU Competition and US Antitrust Law.

**Professor William Kovacic**

William E Kovacic is the Global Competition Professor of Law and Policy at the George Washington University Law School and Director of its Competition Law Center. He is currently a Visiting Professor at the Dickson Poon School of Law at King's College London. Since August 2013, he has served as a non-executive director on the board of the United Kingdom's Competition and Markets Authority. With Ariel Ezrachi, he edits the Journal of Antitrust Enforcement. From January 2006 to October 2011, he was a member of the Federal Trade Commission and chaired the agency from March 2008 until March 2009. He was the FTC's General Counsel from 2001 through 2004. His research interests include Competition Law, Government Reform, Regulatory Agency Design and Law Reform in Transition Economies.

**Professor Renato Nazzini**

Renato Nazzini is Professor of Law and Director of Research of the Centre of Construction Law and Dispute Resolution. Professor Nazzini is an expert in competition law as well as commercial arbitration, ADR and civil procedure. Previously, he was Professor of Competition Law and Arbitration (formerly Reader in Law) at the University of Southampton, which he joined from the Office of Fair Trading, where he was Deputy Director of the Legal and Policy Department and led or advised on major areas of enforcement and policy. Professor Nazzini holds doctorates from the Universities of Milan and London and has been Visiting Professor at the University of Turin and Honorary Fellow at the British Institute of International and Comparative Law. He is a Solicitor of the Senior Courts of England and Wales (currently not practising), an Italian advocate, and a Member of the Chartered Institute of Arbitrators.

**Professor David Elliott**

David is a visiting professor at King's College London and has been teaching at King's since 2007. He has over 30 years' experience of advising government and the private sector on the application of economics to competition policy. He was a senior member of the PricewaterhouseCoopers Competition Practice for 12 years. Prior to joining PwC he was the chief economist at the Office of Fair Trading (OFT) and David has also worked as an economist advising on competition policy within the Competition Commission (CC) and the Department of Trade and Industry (currently the Department for Business, Enterprise & Regulatory Reform). David also has wide experience in providing technical assistance in the development of competition law and policy to governments in the emerging market economies.

**Dr Christopher Townley**

Chris joined King's College London as a lecturer in 2007. He received his BA in Law from Durham University, an LLM from the College of Europe, Bruges and a PhD from the European University Institute, Florence (Article 81 EC Treaty: putting public policy in its place). Previously, Chris worked as a solicitor at Clifford Chance LLP and then as Principal Case Officer at The Office of Fair Trading. Since joining King's, Chris has provided teaching and/or advice to several bodies, including The Egyptian Competition Authority, The National Broadcasting and Telecommunications Commission (Thailand), The NHS, the Office of Fair Trading, Ofcom and The Pakistan Competition Commission. His interests lie in the relationship between competition law, particularly European competition law and other public policy areas, such as environmental or cultural policy.

**Dr Angela Zhang**

Dr Angela Zhang is a senior lecturer in competition law and trade (Associate Professor equivalent) at King's. Her research focuses on applying economic analysis to the study of transnational legal issues. Specifically, she seeks to explore how institutional factors drive the legal outcomes affecting global businesses. She is currently working on two empirical projects: one on the clash between antitrust and China and the other on the behaviour of EU judges. Before joining academia, Angela practiced bankruptcy law at Debevoise & Plimpton in New York and antitrust law at Cleary Gottlieb Steen & Hamilton in Brussels. She also has practice experience in Beijing, Hong Kong and London. Angela is particularly interested in exploring the institutional dynamics underlying the legal challenges faced by international businesses.

Finance**Professor Jan Dalhuisen**

Jan Dalhuisen is Emeritus Professor (recalled) in The Dickson Poon School of Law. He graduated from the University of Amsterdam, where he also received his PhD, and from the University of California at Berkeley. He is a Corresponding Member of the Royal Netherlands Academy of Arts and Sciences. As a Member of the New York Bar he is a well-known international commercial arbitrator, Member of the ICSID Panel of arbitrators and Fellow of the Chartered Institute of Arbitrators. Before joining the King's Law Faculty he was a senior investment banker, Secretary General of the International Primary Market Association (now ISMA), and senior in house counsel. His main interests include International Commercial, Financial, Insolvency and Arbitration Law, Legal Theory and Legal History.

**Professor Michael Schillig**

Michael joined King's College London in 2007, following three years as the DAAD Lecturer in Law at the University of Sheffield. Michael read law at the University of Erlangen-Nuremberg, obtained his LLM from King's College London and his PhD from Humboldt University Berlin. He was a Visiting Scholar at the University of California, Berkeley, and at the University of California, Los Angeles. Michael's research and teaching generally focus on financial law from both a regulatory and transactional perspective, as well as on corporate law, corporate insolvency law and European contract law.

**Dr Christoph Kletzer**

Dr Christoph Kletzer is a senior lecturer in Legal Philosophy. He joined King's in 2007 having previously been a lecturer at the University of Cambridge (2005-2007) and before that at the University of Durham (2004-2005). Dr Kletzer has also been the Director of Studies in Philosophy at Queens College in Cambridge and has been lecturing at the Philosophy Department of the University of Vienna for the last two years. He graduated with a MA in Law and a MA in Philosophy from the University of Vienna. After that he obtained a LLM and PhD from the University Cambridge.

International Dispute Resolution**Professor Thomas Schultz**

Thomas is Professor of Law at King's College London (currently on research leave), and SNF Research Professor of International Law at the Graduate Institute of International and Development Studies in Geneva. He works in the fields of arbitration, transnational commercial law, and legal theory. He also advises the industry, law firms, and governments on arbitration and on investment treaties and policies. Thomas is the Editor-in-Chief of the Journal of International Dispute Settlement, and an editorial board member of four further journals and books series on arbitration, international law, transnational law, and legal philosophy. His work has been awarded the Jubilee Prize of the Swiss Academy of Humanities and Social Sciences

**Dr Florian Grisel**

Dr Florian Grisel is a Research Fellow (Chargé de recherche) at the Centre National de la Recherche Scientifique (CNRS) and a senior lecturer in Transnational Law at King's College London. His doctoral dissertation (University Paris 1 Panthéon-Sorbonne) was awarded the 2011 Varenne Prize in General Theory and Philosophy of Law. Dr Florian Grisel is a graduate of Sciences Po Paris, Université Paris 1 Panthéon-Sorbonne, Columbia University (MPA) and Yale Law School (LLM). Prior to joining the CNRS and King's College London, Dr Grisel practiced law as an attorney at leading arbitration firms based in Geneva and Paris.

Transnational Law



Professor Peer Zumbansen

Professor Peer Zumbansen joined The Dickson Poon School of Law, King's College London in July 2014 as the inaugural Professor of Transnational Law and founding director of the Dickson Poon Transnational Law Institute. Admitted to the bar in Germany, he studied philosophy and law in Germany and France before receiving an LLM from Harvard Law School, followed by a doctorate and the post-doctoral, Habilitation from Frankfurt's Goethe University. Professor Zumbansen's doctoral thesis won the Walter Kolb Memorial Prize for Best Doctorate in Law. He has received two teaching awards in Canada and has held visiting professorships at Osgoode Hall, Idaho, Bremen, Bilbao and Oñati (Spain), Lucerne and St Gallen (Switzerland), UCD Dublin, Javeriana (Bogotá), Melbourne, Lisbon and Yale Law School.



Professor Kevin Madders (Technology Based Enterprises)

Kevin joined The Dickson Poon School of Law as Visiting Professor in 2008, following earlier teaching of IT and e-commerce law to King's computer science masters students. Kevin's experience in the ICT field began with doctoral research conducted at the European Commission in 1985. He has experience of International Telecommunication Union affairs and those of the European Conference of Posts and Telecommunications, especially on radio regulation. He was active as expert during Intelsat's privatisation and was elected chair of the Eutelsat legal experts group that reviewed its privatisation. Kevin holds an LLB from King's, an LLM from Yale and a PhD from Cambridge and is a qualified barrister. He is also an acknowledged authority in the fields of space policy and law, on which he lectures as visiting professor at the Catholic University of Leuven, Belgium.

Sectoral Case Studies



Professor Djakhongir Saidov (Energy and Resources)

Professor Saidov is the Director of the online LLM programme in International Corporate & Commercial Law and Co-Director of the International Business Law LLM pathway. He specialises in international commercial law, having joined The Dickson Poon School of Law in August 2015 as Professor of Commercial Law. He was previously based in the University of Birmingham, where he was Reader in Law (2013-2015), Senior Lecturer in Commercial Law (2009-2013) and Lecturer in Commercial Law (2004-2009). Professor Saidov's research interests lie in the law of sale of goods, international commercial law instruments and law relating to international oil and gas operations.



Professor Nick Butler (Energy and Resources)

Nick Butler is a visiting professor at King's College London. Nick was Group Vice-President of the Strategy and Policy Development at BP from 2002 to 2006 and previously BP's Group Policy Adviser. From 2009 to 2010 he worked for the Prime Minister as Senior Policy Adviser at 10 Downing Street. Nick is also Energy Policy Adviser at the Cavendish Laboratory in Cambridge, and a senior adviser to Collier Capital, Linton Capital and Corporate Value Associates. From 2007 to 2009 he was Chairman of the Cambridge Centre for Energy Studies. He is a Non-Executive Director of Cambridge Econometrics, a Trustee of Asia House, a Vice-President of the Hay-on-Wye literary festival, as well as a regular contributor to the Financial Times. Nick's particular interests are international energy policy, including energy security; industrial policy; the future of higher education; and European issues.



Mr Christopher Rees (Technology Based Enterprises)

Mr Christopher Rees is a consultant at Taylor Wessing. Formerly of Herbert Smith and managing partner at Bird & Bird, he is reputed to be alone in being ranked among the world's top three technology lawyers continually since 2000.



Professor David Mosey (Major Projects)

Professor David Mosey PhD is Director of the Centre of Construction Law and Dispute Resolution at the Dickson Poon School of Law. He joined the Centre in May 2013 after spending 33 years as a specialist construction lawyer, including over 20 years as Head of Projects and Construction at solicitors Trowers & Hamlin LLP where he headed a national team of over 30 lawyers. During his career in private practice Professor Mosey advised on a wide variety of construction and engineering projects in the UK and internationally, with a particular focus on improving procurement and contractual techniques for project delivery. His research interests focus on the interdisciplinary relationships of construction law with the evolving practices of procurement and project management. This includes research into partnering, alliancing, joint ventures and other models for collaborative working.



Mr Jason Russell (Major Projects)

Mr Jason Russell is Deputy Director of Environment and Infrastructure at Surrey County Council. Jason will share his expertise to guide those taking the Major Projects case study.



Professor Nick Gould (Major Projects)

Nick is a solicitor, advocate and partner at specialist construction law firm, Fenwick Elliott LLP. He is also a chartered surveyor. He acts in a wide range of construction sectors in the UK and internationally, including general construction, transport, communications, industrial, process plant, petrochemical, and energy and is regularly listed as a leading lawyer in independent publications Chambers & Partners UK and The Legal 500 UK. Nick is a visiting professor for the MSc in Construction Law & Dispute Resolution at the Centre of Construction Law, King's College London.



Mr Assad Maqbool (Major Projects)

Assad is a Partner in Trowers & Hamlins' Projects and Construction department. Assad advises commercial clients and public sector bodies on construction and projects. He negotiates and drafts building and engineering contracts and professional appointments. He has particular experience of advising on partnering and framework agreements. He advises on all aspects of education sector projects and also specialises in advising on large-scale social housing refurbishment schemes. Assad also specialises in advising landlords on leaseholder and tenant service charge consultation requirements.



Dr Manasi Nandi (Healthcare and Life Sciences)

Dr Manasi Nandi is a senior lecturer in Integrative Pharmacology. Her research focuses on cardiovascular regulation, in disorders including pulmonary hypertension and septic shock. She has used pharmacological, disease modifying and genetically modified systems, undertaking an integrative approach, to identify novel therapeutic targets for the treatment of vascular dysfunction. She completed her PhD at the Institute of Child Health and post doctoral training at University College London in the laboratory of Professor Patrick Vallance.



Ms Patricia Barclay (Healthcare and Life Sciences)

After studying law at Edinburgh and Oxford universities, Patricia Barclay qualified as a lawyer in Scotland and went on to work for a variety of multinational life science/chemical companies. Patricia has held senior positions in the pharmaceutical industry around the world for nearly 20 years. Patricia is now the owner of Bonaccord, an award winning legal firm specialising in the life sciences and food and drink.



Dr Elizabeth Pisani (Healthcare and Life Sciences)

Elizabeth Pisani is a visiting senior research fellow at King's College London. Elizabeth is Director of TERNYATA Ltd, a public health consultancy based in London. An infectious disease epidemiologist by training, she increasingly works at the interface between public health policy and politics. Current research interests include the role of sub-standard medicines in promoting antimicrobial resistance; the value of data sharing in health research; and the impact of political decentralisation on corruption, especially in health systems. Once a journalist for Reuters and The Economist, she still regularly contributes commentary on Indonesian politics or public health for a variety of publications.



Electives



Professor Alison Wolf (Managing Public Bodies)

Alison Wolf is the Sir Roy Griffiths Professor of Public Sector Management, and she sits as a cross-bench peer in the House of Lords. She specialises in the relationship between education and the labour market. She has a particular interest in training and skills policy, universities, and the medical workforce. The latter is particularly appropriate to the Chair she holds, established in memory of an influential government adviser on medical management. She is the director of the MSc Public Policy & Management, which recruits students who are either already working in or planning a career in the public services (including the voluntary sector).



Dr Juan Baeza (Managing Public Bodies)

Juan has degrees in social and health policy from the LSE and the University of Kent. His PhD studied the intra-professional relations of the medical profession in the NHS which was published by the OUP in 2005 in its State of Health series. As well as working in academia in England, he has also worked in the Chilean Ministry of Health and the King's Fund. Juan has worked on a number of research projects in both primary and secondary health care in the UK and internationally. These include a study that evaluated the implementation of sustainable TB services in Russia, an SDO research project studying the roles and relationships in various NHS settings, a large research programme into Aboriginal health in Australia and a study into the implementation of research into practice in stroke services across the EU.



Professor Ragnar Löfstedt (Risk: Communication and Management)

Ragnar E Löfstedt is Professor of Risk Management and the Director of King's Centre for Risk Management, King's College London, UK where he teaches and conducts research on risk communication and management. Previously he was a Reader in Social Geography at the University of Surrey, UK. He is also an adjunct Faculty at the Harvard Center for Risk Analysis, Harvard School of Public Health where he directs the Risk Communication Challenge Course for continuing education professionals.



Dr Lesley Sherratt (Global Business Ethics)

Dr Lesley Sherratt, a lecturer at Kings College London, studied Politics, Philosophy and Economics at New College, Oxford before embarking on a twenty five year career in investment management and then undertaking a PhD on the ethics of microfinance at King's College, London (awarded 2012). She currently combines ongoing business engagement in the investment trust sector with lecturing on global business ethics and citizenship at King's College, London. As an institutional investment manager at Fleming Investment Management between 1983 and 1999, Lesley built a strong individual track record as a manager specialising in equity investment in financial services firms and investment trusts.

Mr Mihael Jeklic (Decision-making)

See in 'Advanced Skills', page 17.



Professor Tony Edwards (Managing Multi-National Enterprises)

Tony's research focuses on the management of labour in multinational companies. One strand of this work has examined the ways in which multinationals identify innovative practices in their international operations and subsequently diffuse these across the firm. Other strands have investigated the influence of the US business system on employment relations in American MNCs and the management of human resources during and after international mergers and acquisitions. Tony has been a lead researcher in the INTREPID network, a large international team of researchers that have carried out large-scale surveys of employment practice in multinationals in a range of countries, collaboration with a number of other national teams including China currently.



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